

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 26 June 2024

Time: 10:00am

Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ

Members

Dr Nelson Ogunshakin OBE (Chair)
Peter Strachan (Vice-Chair)
Seb Dance

Mark Phillips
Dr Lynn Sloman MBE

Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer;
Email: y_ZoeManzoor@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, General Counsel
Tuesday 18 June 2024

**Agenda
Programmes and Investment Committee
Wednesday 26 June 2024**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Committee held on 28 February 2024
(Pages 1 - 12)**

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 28 February 2024 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 13 - 16)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 17 - 20)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report Quarter 4: Periods 10, 11, 12 and 13, 2023/24 (Pages 21 - 82)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the report and the exempt supplementary information on Part 2 of the agenda.

7 Independent Investment Programme Advisory Group Quarterly Report (Pages 83 - 86)

General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.

8 TfL Project Assurance Update (Pages 87 - 90)

General Counsel

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

9 London Underground Four Lines Modernisation Programme
(Pages 91 - 100)

Chief Capital Officer and Director of Investment Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve Programme and Project Authority and additional Procurement Authority for the Automatic Train Control signalling contract and approve the transfer of Programme and Project Authority (granted by the Committee in July 2022) and Financial Authority for the signalling element of the works at Aldgate Junction to the London Underground Renewals Programme.

10 Streets, Bus and Rail and Sponsored Services Renewals Programme
(Pages 101 - 128)

Director of Investment Delivery Planning

The Committee is asked to note the paper.

11 Rail and Station Enhancements Programme - Annual Update
(Pages 129 - 150)

Director of Investment Delivery Planning

The Committee is asked to note the paper and approve increased Programme and Project Authority of £30.7m for 2024/25 for the Rail and Station Enhancements Programme.

12 Asset Management Strategy Update (Pages 151 - 158)

Chief Capital Officer and Director of Engineering & Asset Strategy

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

13 Forthcoming Key Procurement Activities (Pages 159 - 162)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

14 Members' Suggestions for Future Discussion Items (Pages 163 - 168)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

15 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

16 Date of Next Meeting

Friday 20 September 2024 at 10:00am

17 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraphs 3 and 5 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

18 Investment Programme Report Quarter 4: Periods 10, 11, 12 and 13, 2023/24 (Pages 169 - 186)

Exempt supplementary information relating to the item on Part 1 of the agenda.

19 Independent Investment Programme Advisory Group Quarterly Report (Pages 187 - 192)

Exempt supplementary information relating to the item on Part 1 of the agenda.

20 TfL Project Assurance Update (Pages 193 - 202)

Exempt supplementary information relating to the item on Part 1 of the agenda.

21 London Underground Four Lines Modernisation Programme (Pages 203 - 222)

Exempt supplementary information relating to the item on Part 1 of the agenda.

22 Asset Management Strategy Update (Pages 223 - 248)

Exempt supplementary information relating to the item on Part 1 of the agenda.

23 Forthcoming Key Procurement Activities (Pages 249 - 254)

Exempt supplementary information relating to the item on Part 1 of the agenda.